

**HIRE HEROES USA, INC.**

**FINANCIAL STATEMENTS**

**DECEMBER 31, 2017 AND 2016**

**With Independent Auditor's Report Thereon**

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of  
Hire Heroes USA, Inc.

We have audited the accompanying financial statements of Hire Heroes USA, Inc. (a nonprofit organization), which comprise the statements of financial position as of December 31, 2017 and 2016, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

**Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

**Auditor's Responsibility**


Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Hire Heroes USA, Inc. as of December 31, 2017 and 2016, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

  
Morrow, Georgia  
May 2, 2018

HIRE HEROES USA, INC.  
STATEMENTS OF FINANCIAL POSITION  
DECEMBER 31, 2017 AND 2016

	2017	2016
ASSETS		
CURRENT ASSETS		
Cash	\$ 4,779,483	\$ 4,737,482
Investment - restricted	-	4,000
Grants receivable	561,177	350,000
Contributions receivable	90,081	84,701
Accounts receivable	78,230	13,246
Prepaid expenses	<u>8,745</u>	<u>7,645</u>
TOTAL CURRENT ASSETS	<u>5,517,716</u>	<u>5,197,074</u>
NON CURRENT ASSETS		
Grants receivable – non current, net	97,561	-
Property, plant, and equipment, net	40,562	45,584
Other assets – non current	<u>28,884</u>	<u>15,549</u>
TOTAL NON CURRENT ASSETS	<u>167,007</u>	<u>61,133</u>
TOTAL ASSETS	<u>\$ 5,684,723</u>	<u>\$ 5,258,207</u>
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES		
Accounts payable	\$ 78,905	\$ 8,212
Accrued expenses	137,778	146,777
Deferred revenue	<u>503</u>	<u>500</u>
TOTAL CURRENT LIABILITIES	<u>217,186</u>	<u>155,489</u>
TOTAL LIABILITIES	<u>217,186</u>	<u>155,489</u>
NET ASSETS		
Unrestricted	3,596,534	3,363,112
Temporarily restricted	<u>1,871,003</u>	<u>1,739,606</u>
TOTAL NET ASSETS	<u>5,467,537</u>	<u>5,102,718</u>
TOTAL LIABILITIES AND NET ASSETS	<u>\$ 5,684,723</u>	<u>\$ 5,258,207</u>

*The accompanying notes are an integral part of these financial statements.*

HIRE HEROES USA, INC.  
STATEMENTS OF ACTIVITIES  
FOR THE YEARS ENDED DECEMBER 31, 2017 AND 2016

	2017	2016
CHANGES IN UNRESTRICTED NET ASSETS		
CONTRIBUTIONS, RECEIPTS AND OTHER SUPPORT		
Grants	\$ 5,577,624	\$ 6,843,032
Corporate contributions	1,108,618	1,165,357
In-kind contributions	988,677	93,210
Special events	868,235	493,707
Less direct benefit to donors	(183,030)	(94,934)
Individual contributions	373,601	392,809
Other revenue	15,435	-
Interest and dividend revenue	885	3,477
Merchandise sales	-	1,405
Unrealized loss on investment	-	(489)
Net assets released from restriction	<u>981,979</u>	<u>502,578</u>
 TOTAL CONTRIBUTIONS, RECEIPTS AND OTHER SUPPORT	 <u>9,732,024</u>	 <u>9,400,152</u>
 EXPENSES		
Program activities	7,919,881	7,044,687
Management and general	1,209,785	995,636
Fundraising	<u>368,936</u>	<u>372,148</u>
 TOTAL EXPENSES	 <u>9,498,602</u>	 <u>8,412,471</u>
 CHANGE IN UNRESTRICTED NET ASSETS	 <u>233,422</u>	 <u>987,681</u>
 CHANGE IN TEMPORARILY RESTRICTED NET ASSETS		
Restricted grants	1,113,376	1,739,606
Net assets released from restriction	<u>(981,979)</u>	<u>(502,578)</u>
 CHANGE IN TEMPORARILY RESTRICTED NET ASSETS	 <u>131,397</u>	 <u>1,237,028</u>
 CHANGE IN NET ASSETS	 364,819	 2,224,709
 NET ASSETS AT THE BEGINNING OF THE YEARS	 <u>5,102,718</u>	 <u>2,878,009</u>
 NET ASSETS AT THE END OF THE YEARS	 <u>\$ 5,467,537</u>	 <u>\$ 5,102,718</u>

*The accompanying notes are an integral part of these financial statements.*

HIRE HEROES USA, INC.  
STATEMENTS OF FUNCTIONAL EXPENSES  
FOR THE YEARS ENDED DECEMBER 31, 2017 AND 2016

	Program activities		Management and general		Fundraising		Totals	
	2017	2016	2017	2016	2017	2016	2017	2016
Salaries and wages	\$ 4,883,278	\$ 4,793,175	\$ 459,748	\$ 459,427	\$ 282,118	\$ 281,920	\$ 5,625,144	\$ 5,534,522
Fees and services	1,192,841	108,275	601,411	394,388	-	-	1,794,252	502,663
Benefits	553,283	426,109	50,469	41,109	30,970	25,226	634,722	492,444
Payroll taxes	402,528	417,016	37,914	40,225	23,265	24,684	463,707	481,925
Branch offices	407,627	415,075	27,175	27,674	18,117	18,443	452,919	461,192
Travel	265,063	307,269	11,269	13,162	7,513	8,775	283,845	329,206
Marketing and development	111,812	333,455	7,256	18,726	6,953	12,483	126,021	364,664
Program expenses	103,449	230,437	-	-	-	-	103,449	230,437
Depreciation	-	13,876	14,543	925	-	617	14,543	15,418
<b>TOTAL EXPENSES</b>	<b>\$ 7,919,881</b>	<b>\$ 7,044,687</b>	<b>\$ 1,209,785</b>	<b>\$ 995,636</b>	<b>\$ 368,936</b>	<b>\$ 372,148</b>	<b>\$ 9,498,602</b>	<b>\$ 8,412,471</b>

The accompanying notes are an integral part of these financial statements.

HIRE HEROES USA, INC.  
STATEMENTS OF CASH FLOW  
FOR THE YEARS ENDED DECEMBER 31, 2017 AND 2016

	2017	2016
CASH FLOWS FROM OPERATING ACTIVITIES		
Change in net assets	\$ 364,819	\$ 2,224,709
Adjustments to reconcile change in net assets to net cash provided by operating activities		
Depreciation and amortization	14,543	15,418
(Increase) decrease in operating assets		
Grants receivable	(211,177)	(220,988)
Contributions receivable	(5,380)	(11,650)
Accounts receivable	(64,984)	(12,871)
Prepaid expenses	(1,100)	171
Grants receivable – non current	(97,561)	-
Other assets	(13,335)	(6,866)
Increase (decrease) in operating liabilities		
Accounts payable	70,693	(74,879)
Accrued expenses	(8,999)	(152,893)
Deferred revenue	<u>3</u>	<u>500</u>
NET CASH PROVIDED BY OPERATING ACTIVITIES	47,522	1,760,651
CASH FLOWS FROM INVESTING ACTIVITIES		
Proceeds from investments	4,000	404,317
Purchase of fixed assets	(9,521)	(26,012)
Reinvestment of dividends and interest	<u>-</u>	<u>(1,892)</u>
NET CASH FLOWS (USED IN) PROVIDED BY INVESTING ACTIVITIES	(5,521)	376,413
NET CASH USED IN FINANCING ACTIVITIES	<u>-</u>	<u>-</u>
NET CHANGE IN CASH	42,001	2,137,064
CASH AT THE BEGINNING OF THE YEARS	<u>4,737,482</u>	<u>2,600,418</u>
CASH AT THE END OF THE YEARS	<u>\$ 4,779,483</u>	<u>\$ 4,737,482</u>

*The accompanying notes are an integral part of these financial statements.*

HIRE HEROES USA, INC.  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 2017

**1. ORGANIZATION**

Hire Heroes USA, Inc. is a mission-focused, 501(c)(3) not-for-profit organization incorporated in the State of Missouri on September 27, 1990 as Health Careers Foundation. The Organization formerly changed its name from Health Careers Foundation on April 19, 2010. The Organization's fiscal year end changed to December 31 in 2015.

Hire Heroes USA, Inc. empowers U.S. military members, veterans and spouses to succeed in the civilian workforce. As a 501(c)(3) not-for-profit organization, Hire Heroes USA, Inc. services are provided at no cost to the veteran. Hire Heroes USA, Inc. relies almost exclusively on public and private donations to support its work.

In 2015, Hire Heroes USA, Inc. received funding for a peer reviewed study called the Independence Project. The purpose of the study is to pioneer alternatives to dependence for Veterans with disabilities. For internal financial reporting purposes, Hire Heroes USA, Inc. considers the Independence Project a separate division.

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

A summary of the significant accounting policies consistently applied in the preparation of the accompanying financial statements follows.

**Basis of accounting**

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America ("GAAP").

Hire Heroes USA, Inc. classifies its net assets and revenues and expenses, gains and losses based on the existence or absence of donor-imposed restrictions. Accordingly, net assets of Hire Heroes USA, Inc. and changes therein are classified and reported as follows:

Unrestricted net assets – net assets not subject to donor imposed restrictions.

Temporarily restricted net assets – net assets subject to donor-imposed stipulations that may or will be met either by actions of Hire Heroes USA, Inc. and/or the passage of time.

Revenues are reported as increases in unrestricted net assets unless the use of the related assets is limited by donor-imposed restrictions. Expenses are reported as decreases in unrestricted net assets. Expirations of temporary restrictions on net assets are reported as reclassifications between the applicable classes of net assets.

Contributions that are restricted by the donor are reported as increases in unrestricted net assets if the restrictions expire in the fiscal year in which the contributions are reported.

HIRE HEROES USA, INC.  
NOTES TO FINANCIAL STATEMENTS – Continued

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Estimates**

Management of Hire Heroes USA, Inc. makes estimates and assumptions related to the reporting of assets and liabilities and the disclosure of contingent assets and liabilities to prepare the financial statements in conformity with GAAP. Actual results could differ from these estimates.

**Cash and cash equivalents**

For financial statement purposes, highly liquid investments with original maturities of three months or less when purchased are reported as cash and cash equivalents. For the year ended December 31, 2017, Hire Heroes USA, Inc. had no cash equivalents.

**Investment – Restricted**

In compliance with an office space lease with the Raleigh-Durham Airport Authority, Hire Heroes USA, Inc. was required to obtain a security deposit to be in the form of a Letter of Credit. The Letter of Credit was secured by a Certificated of Deposit, which was presented as a restricted investment as of December 31, 2016.

**Fixed assets**

Fixed assets are stated on the basis of cost with the exception of donated items, which are stated at fair market value at the date of donation. Expenditures for renewals and improvements are charged to the property accounts. Expenditures such as maintenance and repairs, which do not improve or extend the life of the respective assets, are charged to operations. The cost and related accumulated depreciation are removed from the accounts for equipment sold or retired. Hire Heroes USA, Inc. currently has a capitalization threshold of \$1,000. Acquisitions that have an estimated useful life greater than one year are capitalized and are depreciated on the straight-line basis using useful lives ranging from five to ten years. Hire Heroes USA, Inc. received unrestricted use of equipment and furnishing for operations during the year.

**Other assets**

The other assets consist of security deposits.

**Public support and revenue**

Contributions are generally available for unrestricted use in the year received unless specifically restricted by the donor. Unconditional promises to give are recorded as received. Unconditional promises to give due in the next year are reflected as current promises to give and recorded at their net realizable value. Unconditional promises to give due in subsequent years are reflected as long-term promises to give and are recorded at the present value of their net realizable value, using risk-free interest rates applicable to the years in which the promises are received to discount the amounts. A discount rate of 2.5% was used for discounting long-term promises to give balances as of December 31, 2017 and 2016. The total discounts as of December 31, 2017 and 2016 were \$2,439 and \$0, respectively.



HIRE HEROES USA, INC.  
NOTES TO FINANCIAL STATEMENTS – Continued

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Contributed services and materials**

Donated services and materials are recognized as revenue at their fair values in the period received. During the year ended December 31, 2017, Hire Heroes USA, Inc. received donated services valued at \$980,793 and donated materials valued at \$7,884.

**Functional allocation of expenses**

The costs of providing the programs and activities have been summarized on a functional basis in the statement of functional expenses. Accordingly, certain costs have been allocated among program services and support services.

**Income taxes**

Hire Heroes USA, Inc. qualifies as a tax-exempt organization under Section 501(c)(3) of the Internal Revenue Code and, accordingly, is only subject to federal or state income taxes on specific types of income from activities that are unrelated to its exempt purpose. Hire Heroes USA, Inc. had no income from unrelated activities and had no income taxes due as of December 31, 2017.

Hire Heroes USA, Inc.'s application of ASC 740 regarding uncertain tax positions had no effect on its financial position as management believes Hire Heroes USA, Inc. has no material unrecognized income tax benefits, including any potential risk of loss of its not-for-profit tax status. Hire Heroes USA, Inc. would account for any potential interest or penalties related to possible future liabilities for unrecognized income tax benefits as income tax expense. Hire Heroes USA, Inc. is no longer subject to examination by federal, state or local tax authorities for periods before 2014.

**Subsequent events**

Hire Heroes USA, Inc. has evaluated subsequent events through May 2, 2018, the date which the financial statements were available to be issued.

**3. FAIR VALUE MEASUREMENTS**

Hire Heroes USA, Inc. has adopted the provisions of Accounting Standards Codifications 820 ("ASC 820"), Fair Value Measurements, for financial assets and liabilities. Under ASC 820, fair value is based on the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. In order to increase consistency and comparability in fair value measurements, ASC 820 establishes a fair value hierarchy that prioritizes observable and unobservable inputs used to measure fair value into three broad levels. These levels, in order of highest priority to lowest priority, are described as follows:

Level 1: Quoted prices in active markets for identical assets or liabilities.

Level 2: Unobservable prices that are based on inputs not quoted on active markets, but corroborated by market data.

HIRE HEROES USA, INC.  
NOTES TO FINANCIAL STATEMENTS – Continued

**3. FAIR VALUE MEASUREMENTS (Continued)**

Level 3: Inputs are unobservable inputs for the asset that are supported by little or no market activity and that are significant to the fair value of the underlying asset.

The following table summarizes Hire Heroes USA, Inc. financial instruments measured at fair value on a recurring basis in accordance with ASC 820 as of December 31, 2017 and 2016:

As of December 31, 2017:

	Total	Level 1	Level 2	Level 3
Certificate of deposit-restricted	\$ <u>          -</u>	\$ <u>          -</u>	<u>          -</u>	<u>          -</u>
Total	\$ <u>          -</u>	\$ <u>          -</u>	\$ <u>          -</u>	\$ <u>          -</u>

There were no investment fees for the period ended December 31, 2017.

As of December 31, 2016:

	Total	Level 1	Level 2	Level 3
Certificate of deposit-restricted	\$ <u>  4,000</u>	\$ <u>  4,000</u>	<u>          -</u>	<u>          -</u>
Total	\$ <u>  4,000</u>	\$ <u>  4,000</u>	\$ <u>          -</u>	\$ <u>          -</u>

Investment fees for the period ended December 31, 2016 totaled \$516.

**4. COMMITMENTS**

Hire Heroes USA, Inc. leases a corporate office in Alpharetta, GA. Hire Heroes USA, Inc. also leases office space for their branches in San Diego, CA, Colorado Springs, CO, Cary, NC, Seattle, Washington, Los Angeles, CA, and Dallas, TX under terms of an operating lease. Rent expense was \$208,632 and \$252,234 for the years ended December 31, 2017 and 2016, respectively.

Minimum lease payments for the next five years due under the above lease are as follows:

2018	\$ 282,100
2019	203,474
2020	204,199
2021	210,809
2022	<u>113,570</u>
Total	<u>\$1,014,152</u>

HIRE HEROES USA, INC.  
NOTES TO FINANCIAL STATEMENTS – Continued

**5. FIXED ASSETS**

Property, plant and equipment at December 31, 2017 are summarized as follows:

	2017	2016
Website development	\$ 50,062	\$ 40,541
Furniture and fixtures	38,957	38,957
Less accumulated depreciation	<u>(48,457)</u>	<u>(33,914)</u>
Net fixed assets	<u>\$ 40,562</u>	<u>\$ 45,584</u>

**6. RETIREMENT PLAN**

All eligible employees of Hire Heroes USA, Inc. are included in a qualified 401(k) plan. In 2017, Hire Heroes USA, Inc. changed its match from employee's contributions at 50% up to the first 6% of their annual earnings, to employee's contributions at 100% up to the first 4% of their annual earnings. The plan stipulates that Hire Heroes USA, Inc. has discretion to discontinue the benefit at any time. Under this plan, full-time employees become eligible after 90 days of service and are vested at 20% per year and fully vested after 5 years. Contributions for the years ended December 31, 2017 and 2016 were \$124,868 and \$70,379, respectively.

**7. CONCENTRATIONS OF CREDIT RISK**

At various times during the year, Hire Heroes USA, Inc.'s cash accounts exceeded the FDIC insured limit. Management does not believe this exposes Hire Heroes USA, Inc. to significant risk as Hire Heroes USA, Inc. banks with large banking institutions that are well known and highly regulated.

INDEPENDENT AUDITOR'S REPORT ON SUPPLEMENTARY INFORMATION

To the Board of Directors of  
Hire Heroes USA, Inc.

Our report on our audits of the financial statements of Hire Heroes USA, Inc. for the years ended December 31, 2017 and 2016 appears on page 1. We conducted our audits in accordance with auditing standards generally accepted in the United States of America for the purpose of forming an opinion on the financial statements taken as a whole. The Combining Statements of Financial Position and the Combining Statements of Activities are presented for the purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and, in our opinion, is fairly stated in all material respects in relation to the financial statements taken as a whole.



Morrow, Georgia  
May 2, 2018

**Hire Heroes USA, Inc.**  
**Independence Project**  
**Combining Statement of Financial Position**  
**December 31, 2017**

	Hire Heroes	Independence Project	Eliminations	Total
<b>CURRENT ASSETS</b>				
Cash	\$ 2,360,802	2,418,681	\$ -	\$ 4,779,483
Grants receivable	561,177	-	-	561,177
Contributions receivable	90,081	-	-	90,081
Accounts receivable	78,230	-	-	78,230
Prepaid expenses	8,745	-	-	8,745
<b>TOTAL CURRENT ASSETS</b>	<b>3,099,035</b>	<b>2,418,681</b>	<b>-</b>	<b>5,517,716</b>
<b>NON CURRENT ASSETS</b>				
Grants receivable - non current	97,561	-	-	97,561
Property, plant, and equipment, net	40,562	-	-	40,562
Other assets - non current	28,884	-	-	28,884
<b>TOTAL NON CURRENT ASSETS</b>	<b>167,007</b>	<b>-</b>	<b>-</b>	<b>167,007</b>
<b>TOTAL ASSETS</b>	<b>\$ 3,266,042</b>	<b>\$ 2,418,681</b>	<b>\$ -</b>	<b>\$ 5,684,723</b>
<b>LIABILITIES AND NET ASSETS</b>				
<b>CURRENT LIABILITIES</b>				
Accounts payable	\$ 77,855	\$ 1,050	\$ -	\$ 78,905
Accrued expenses	130,146	7,632	-	137,778
Deferred revenue	503	-	-	503
<b>TOTAL CURRENT LIABILITIES</b>	<b>208,504</b>	<b>8,682</b>	<b>-</b>	<b>217,186</b>
<b>TOTAL LIABILITIES</b>	<b>208,504</b>	<b>8,682</b>	<b>-</b>	<b>217,186</b>
<b>NET ASSETS</b>				
Unrestricted	1,186,535	2,409,999	-	3,596,534
Temporarily restricted	1,871,003	-	-	1,871,003
<b>TOTAL NET ASSETS</b>	<b>3,057,538</b>	<b>2,409,999</b>	<b>-</b>	<b>5,467,537</b>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$ 3,266,042</b>	<b>\$ 2,418,681</b>	<b>\$ -</b>	<b>\$ 5,684,723</b>

*See auditor's report on supplementary information*

**Hire Heroes USA, Inc.**  
**Independence Project**  
**Combining Statement of Financial Position**  
**December 31, 2016**

	Hire Heroes	Independence Project	Eliminations	Total
<b>CURRENT ASSETS</b>				
Cash	\$ 3,110,338	\$ 1,627,144	\$ -	\$ 4,737,482
Investments - restricted	4,000	-	-	4,000
Grants receivable	350,000	-	-	350,000
Contributions receivable	84,701	-	-	84,701
Accounts receivable	13,246	-	-	13,246
Prepaid expenses	7,645	-	-	7,645
<b>TOTAL CURRENT ASSETS</b>	<b>3,569,930</b>	<b>1,627,144</b>	<b>-</b>	<b>5,197,074</b>
<b>NON CURRENT ASSETS</b>				
Property, plant, and equipment, net	45,584	-	-	45,584
Other assets - non current	15,549	-	-	15,549
<b>TOTAL NON CURRENT ASSETS</b>	<b>61,133</b>	<b>-</b>	<b>-</b>	<b>61,133</b>
<b>TOTAL ASSETS</b>	<b>\$ 3,631,063</b>	<b>\$ 1,627,144</b>	<b>\$ -</b>	<b>\$ 5,258,207</b>
<b>LIABILITIES AND NET ASSETS</b>				
<b>CURRENT LIABILITIES</b>				
Accounts payable	\$ 526	\$ 7,686	\$ -	\$ 8,212
Accrued expenses	146,777	-	-	146,777
Deferred revenue	500	-	-	500
<b>TOTAL CURRENT LIABILITIES</b>	<b>147,803</b>	<b>7,686</b>	<b>-</b>	<b>155,489</b>
<b>TOTAL LIABILITIES</b>	<b>147,803</b>	<b>7,686</b>	<b>-</b>	<b>155,489</b>
<b>NET ASSETS</b>				
Unrestricted	1,743,654	1,619,458	-	3,363,112
Temporarily restricted	1,739,606	-	-	1,739,606
<b>TOTAL NET ASSETS</b>	<b>3,483,260</b>	<b>1,619,458</b>	<b>-</b>	<b>5,102,718</b>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$ 3,631,063</b>	<b>\$ 1,627,144</b>	<b>\$ -</b>	<b>\$ 5,258,207</b>

*See auditor's report on supplementary information*

**Hire Heroes USA, Inc.**  
**Independence Project**  
**Combining Statement of Activities**  
**December 31, 2017**

	Hire Heroes	Independence Project	Eliminations	Total
<b>CHANGES IN UNRESTRICTED NET ASSETS</b>				
<b>CONTRIBUTIONS, RECEIPTS AND OTHER SUPPORT</b>				
Grants	\$ 3,877,524	\$ 1,700,100	\$ -	\$ 5,577,624
Corporate Contributions	1,108,618	-	-	1,108,618
In-kind contributions	988,677	-	-	988,677
Special events	868,235	-	-	868,235
Less direct benefit to donors	(183,030)	-	-	(183,030)
Individual contributions	373,601	-	-	373,601
Other revenue	15,435	-	-	15,435
Interest and dividend revenue	885	-	-	885
Merchandise sales	-	-	-	-
Unrealized loss on investment	-	-	-	-
Net assets released from restriction	981,979	-	-	981,979
<b>TOTAL CONTRIBUTIONS, RECEIPTS AND OTHER SUPPORT</b>	<b>8,031,924</b>	<b>1,700,100</b>	<b>-</b>	<b>9,732,024</b>
<b>EXPENSES</b>				
Program activities	7,010,322	909,559	-	7,919,881
Management and general	1,209,785	-	-	1,209,785
Fundraising	368,936	-	-	368,936
<b>TOTAL EXPENSES</b>	<b>8,589,043</b>	<b>909,559</b>	<b>-</b>	<b>9,498,602</b>
<b>CHANGE IN UNRESTRICTED NET ASSETS</b>	<b>(557,119)</b>	<b>790,541</b>	<b>-</b>	<b>233,422</b>
<b>CHANGE IN TEMPORARILY RESTRICTED NET ASSETS</b>				
Restricted grants	1,113,376	-	-	1,113,376
Net assets released from restriction	(981,979)	-	-	(981,979)
<b>CHANGE IN TEMPORARILY RESTRICTED NET ASSET</b>	<b>131,397</b>	<b>-</b>	<b>-</b>	<b>131,397</b>
<b>CHANGE IN NET ASSETS</b>	<b>(425,722)</b>	<b>790,541</b>	<b>-</b>	<b>364,819</b>
<b>NET ASSETS AT THE BEGINNING OF THE YEAR</b>	<b>3,483,260</b>	<b>1,619,458</b>	<b>-</b>	<b>5,102,718</b>
<b>NET ASSETS AT THE END OF THE YEAR</b>	<b>\$ 3,057,538</b>	<b>\$ 2,409,999</b>	<b>\$ -</b>	<b>\$ 5,467,537</b>

*See auditor's report on supplementary information*

**Hire Heroes USA, Inc.**  
**Independence Project**  
**Combining Statement of Activities**  
**December 31, 2016**

	Hire Heroes	Independence Project	Eliminations	Total
CHANGES IN UNRESTRICTED NET ASSETS				
CONTRIBUTIONS, RECEIPTS AND OTHER SUPPORT				
Grants	\$ 4,632,674	\$ 2,210,358	\$ -	\$ 6,843,032
Corporate Contributions	1,115,357	-	50,000	1,165,357
In-kind contributions	93,210	-	-	93,210
Special events	493,707	-	-	493,707
Less direct benefit to donors	(94,934)	-	-	(94,934)
Individual contributions	392,809	-	-	392,809
Interest and dividend revenue	3,477	-	-	3,477
Merchandise sales	1,405	-	-	1,405
Unrealized loss on investment	(489)	-	-	(489)
Net assets released from restriction	502,578	-	-	502,578
TOTAL CONTRIBUTIONS, RECEIPTS AND OTHER SUPPORT	7,139,794	2,210,358	50,000	9,400,152
EXPENSES				
Program activities	6,360,146	634,541	50,000	7,044,687
Management and general	995,636	-	-	995,636
Fundraising	372,148	-	-	372,148
TOTAL EXPENSES	7,727,930	634,541	50,000	8,412,471
CHANGE IN UNRESTRICTED NET ASSETS	(588,136)	1,575,817	-	987,681
CHANGE IN TEMPORARILY RESTRICTED NET ASSETS				
Restricted grants	1,739,606	-	-	1,739,606
Net assets released from restriction	(502,578)	-	-	(502,578)
CHANGE IN TEMPORARILY RESTRICTED NET ASSET	1,237,028	-	-	1,237,028
CHANGE IN NET ASSETS	648,892	1,575,817	-	2,224,709
NET ASSETS AT THE BEGINNING OF THE YEAR	2,834,368	43,641	-	2,878,009
NET ASSETS AT THE END OF THE YEAR	\$ 3,483,260	\$ 1,619,458	\$ -	\$ 5,102,718

*See auditor's report on supplementary information*